



DEPARTMENT OF THE ARMY  
U.S. ARMY CORPS OF ENGINEERS  
441 G STREET NW  
WASHINGTON, D.C. 20314-1000

NOV 01 2018

Mr. John M. Dwyer  
Small Environmental Business Action Coalition (SEBAC)  
888 17<sup>th</sup> St. N.W., Ste 1100  
Washington, D.C. 20006

Dear Mr. Dwyer:

We have received your letter dated 8 August 2018 of concern expressing the impact of our procurement methods to SEBAC's coalition of small businesses. Your concerns about the USACE's extended procurement cycles, underutilization of existing multiple award contracts, and various cancellations of procurements after proposal submission are important.

Rest assured that the USACE regards your concerns seriously. We pride ourselves in maximizing utilization of all small businesses and would never want to cause adverse impact to any firm in any way.

Thank you for bringing these issues to our attention. My leadership team from Small Business, Environmental, and Contracting are investigating your concerns and look forward to meeting with you to discuss.

*LOOK FORWARD  
TO MEETING YOU  
PERSONALLY SOON; HOPEFULLY  
IN NEXT 2 MONTHS. THANKS  
FOR YOUR LETTER - WE WILL  
DISCUSS ALL.*

TODD T. SEMONITE  
Lieutenant General, USA  
Commanding